



Greater
Manchester
Health and
Social Care
Partnership

Health, Integration and Place

CITY, PSYCHOLOGY, PLACE: AN URBAN PSYCHOLOGY SUMMIT 2019

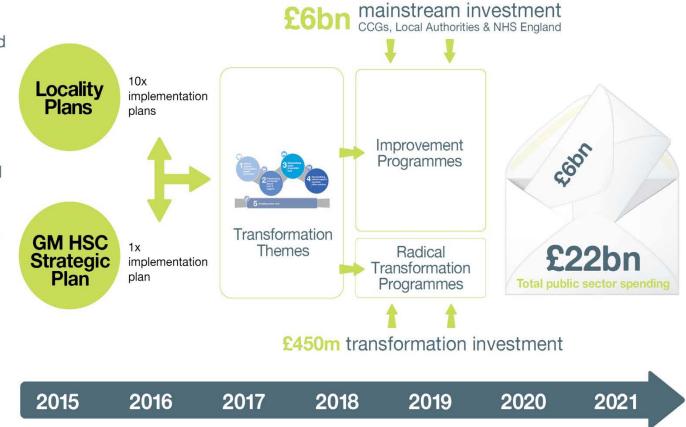
Taking Charge

Vision:

To deliver the greatest and fastest possible improvement to the health and wellbeing of the 2.8m people of Greater Manchester

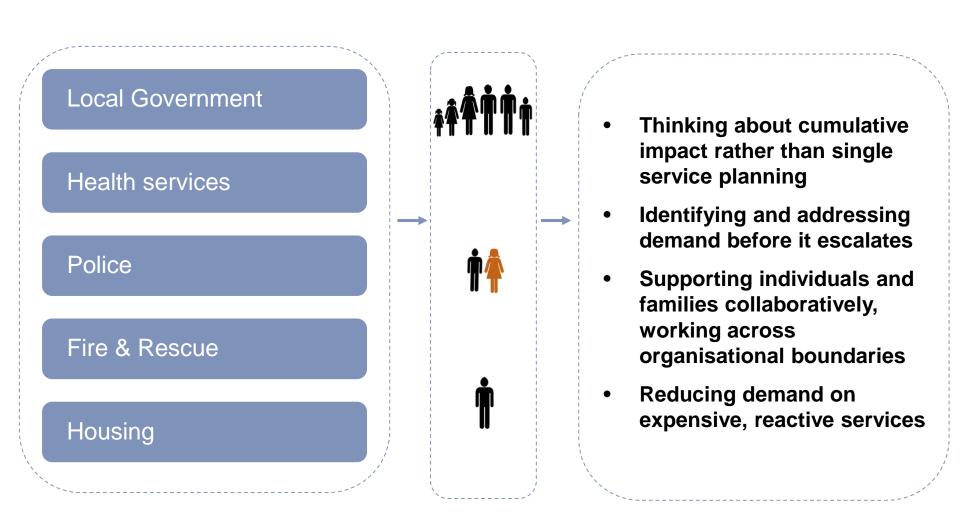
We will do this by:

- Creating a transformed health and social care system which helps more people stay well and takes better care of those who are ill
- Aligning our health and social care system far more widely with education, skills, work and housing
- Creating a financially balanced and sustainable system
- Making sure the system remains clinically safe throughout.



We're shifting the balance of spending, focusing resources on early intervention and prevention

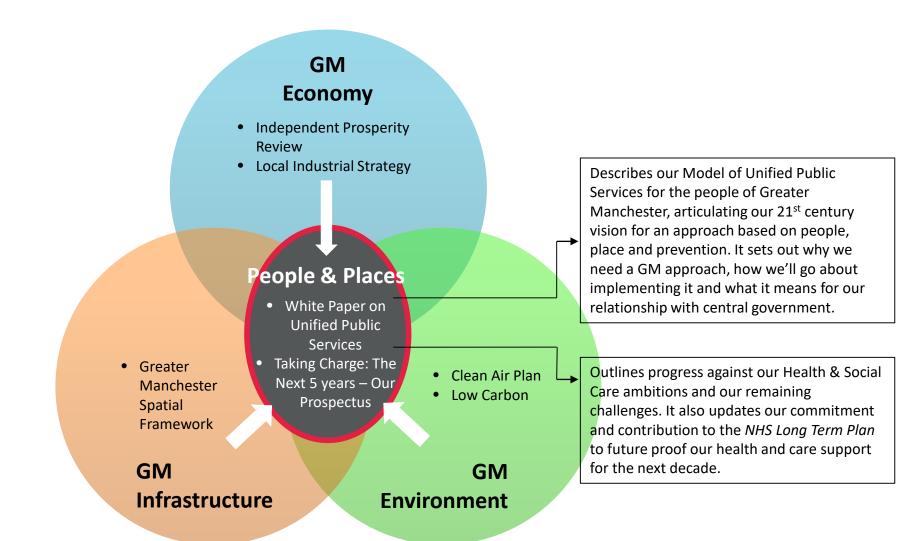
Working in collaboration → to support GM residents → and improve outcomes



This approach requires a different model of leadership

- Understanding the GM ambition
- Leading places and systems as well as our organisations
- Taking asset based approach (focus on strengths, not deficits)
- Following the evidence of what works, build a GM data set that enables us to collaborate
- Ensuring all decisions are informed by professional / clinical information and judgement together with consideration of the consequences for the people and places impacted by those decisions
- Being democratically astute and champion accountability
- Building strong connections and relationships
- Acting with authenticity and integrity
- Creating the conditions where people can thrive
- Connecting with and respect other people, their stories and history
- Being resilient, curious and relentless
- Understanding the challenges associated with transforming places as well as organisations and systems

The White Paper & Prospectus 2019





From Principles to Practice



Our principles have provided the foundation of the Greater Manchester model.

- A new relationship between public services and citizens, communities and businesses that enables shared decision making, democratic accountability and voice, genuine co-production and joint delivery of services.
- An asset-based approach that recognises and builds on the strengths of individuals, families and our communities rather than focussing on the deficits.
- Behaviour change in our communities that **builds independence and supports residents** to be in control.
- A place-based approach that redefines services and places individuals, families, communities at the heart.
- A stronger prioritisation of well-being, prevention and early intervention.
- An evidence led understanding of risk and impact to ensure the right intervention at the right time.
- An approach that supports the development of new investment and resourcing models, enabling collaboration with a wide range of organisations.

It is now time to move from principles to practice.





The 6 Key Features of the Operating Model for all Public Service, Health and Care Organisations in Greater Manchester



- All services share the same service delivery footprints.
- Resources and Staff are aligned.



- Sharing our financial resource across the system and commissioning to align frontline resources.
- Working towards a place-based budget.



- Integrated leadership and governance structures across the system.
- · Joint decision making.
- Leading for the people and place as opposed to organisation.



- Having a single transformation programme across all disciplines
- Bringing multiple delivery models together into a single function



- One workforce functioning together, unrestricted by role titles or organisational boundaries.
- Staff given 'permission to change the system' through culture, policy change and supporting structures

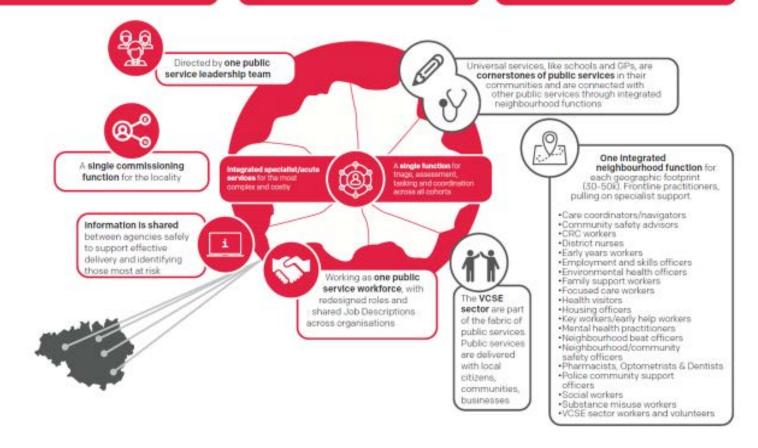


- Mechanism to remove national policy barriers to integrated working through future devolution.
- A single conversation with Government

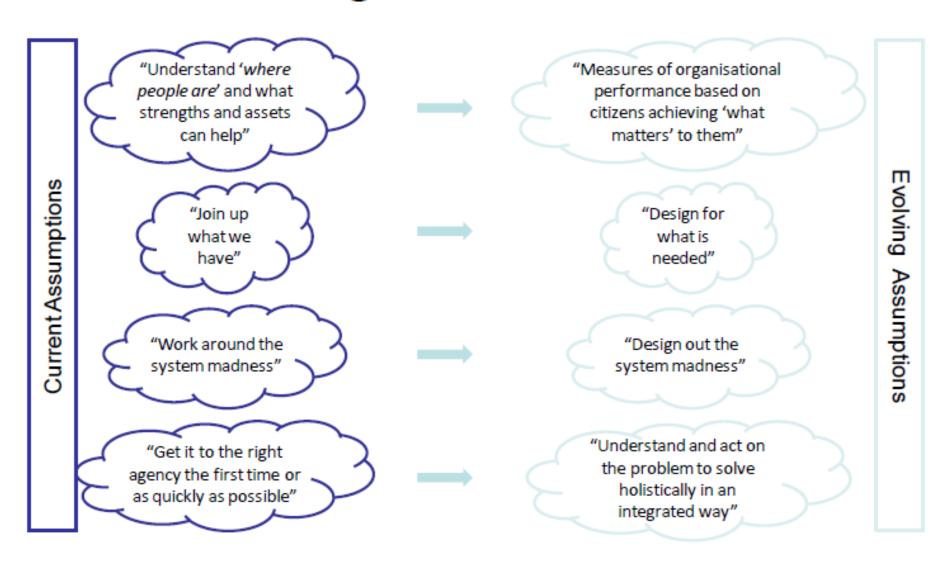
A completely new approach to public service delivery.

Breaking down the silos between public services, collaborating on prevention rather than individually picking up the pieces. Promoting a model of public service delivery that is truly preventative, proactive and person-centred.

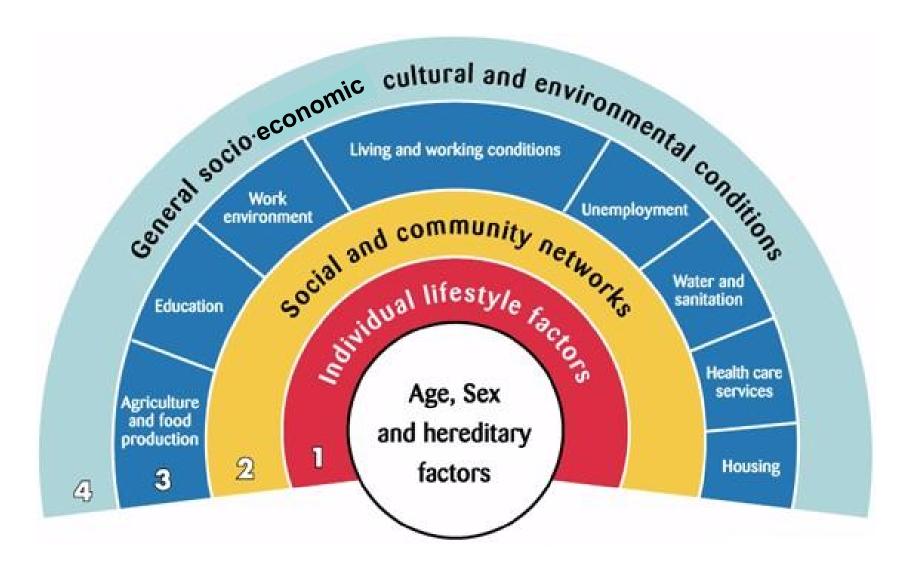
A single programme of transformation and reform across all disciplines Further devolution, policy change, new regulatory environment Supported by place-based pooled budget



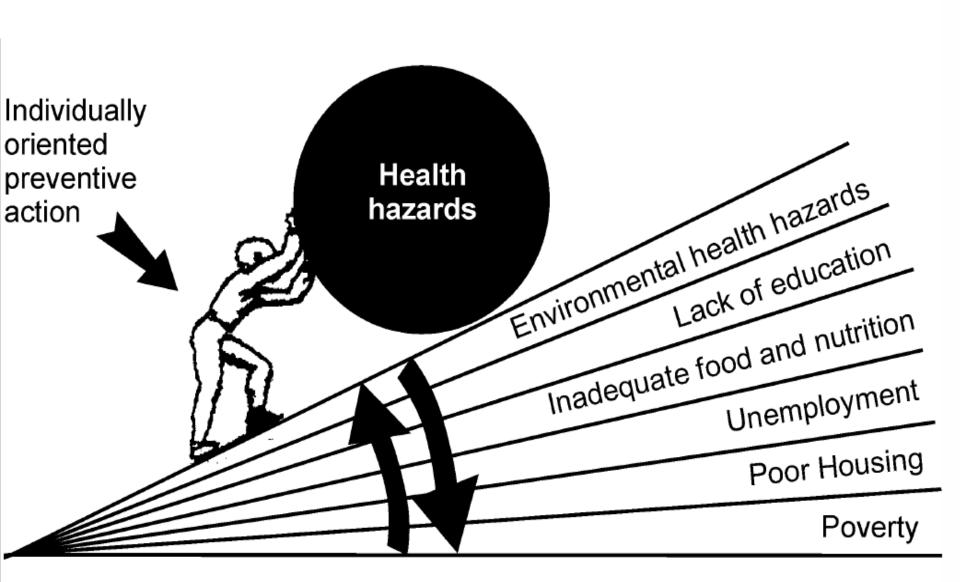
Place-based Integration – What's Different?



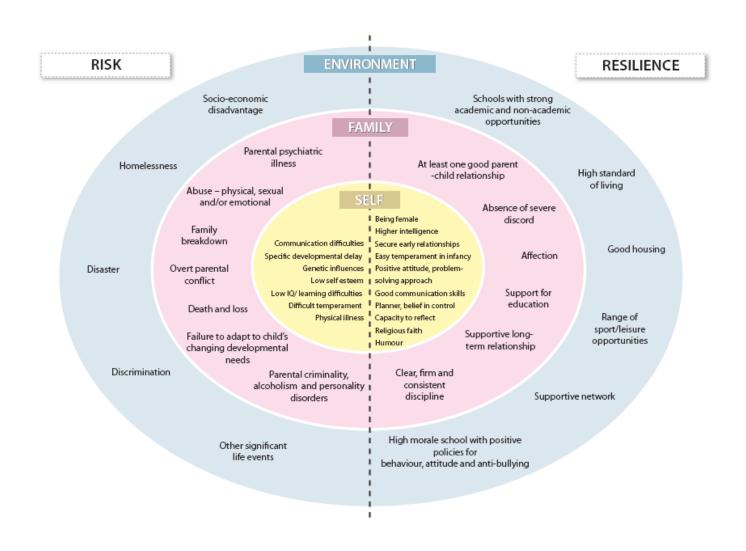
Determinants of Health



Individual action can reduce the impact of health hazards but socio-economic factors make the job harder

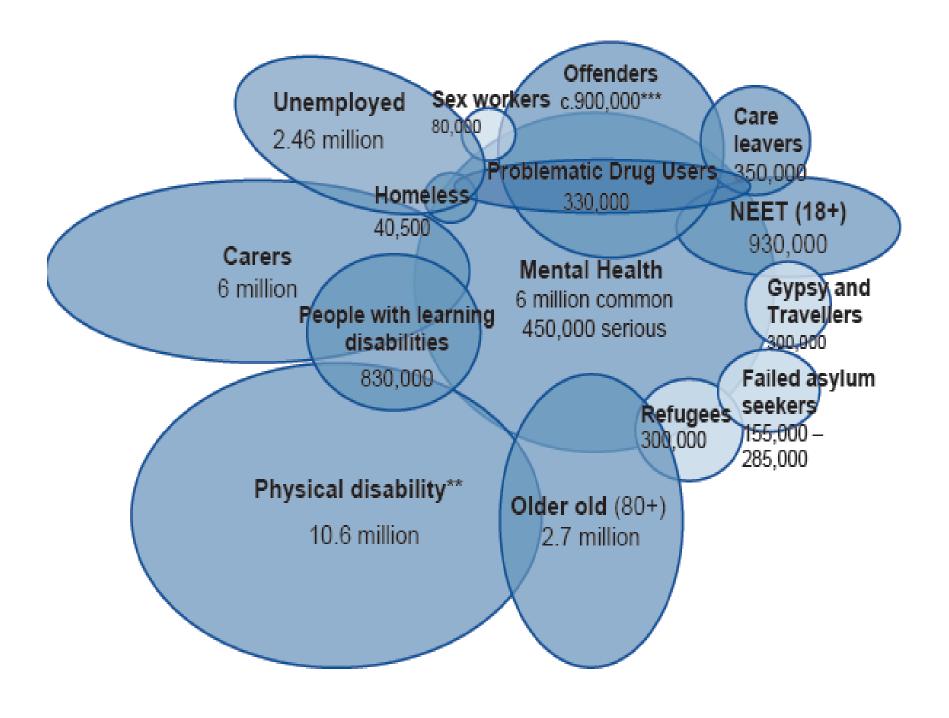


What factors contribute to our mental health



Place & Mental Health (Cooper, Boykin & Codinhoto)

- The significant factors contributing to mental capital and wellbeing relate to our sensory stimulation - that is, what we see, smell, touch, taste and hear
- Noise and light are significant intervening variables for all the 'Foresight Connect 5' Challenges, as is the quality of the fabric of the built environment, which affects our visual and tactile senses and our sense of safety
- Layout and wayfinding impact our sense of safety and contentedness
- Access to nature and the 'natural' are significant contributors to individual mental capital and wellbeing
- Designers and developers who create our cities and buildings, and those who manage and maintain them, should refer to the evidence available and use it to design and manage the environment better for mental capital and wellbeing



Building Up Good Mental Health

- Enhancing participation and supporting the establishment of self-help activities
- Providing effective local support systems
- Enhancing equity and social justice
- Tackling critical environmental factors such as:
 - Building mentally healthy housing environments
 - Sustaining parks and other green spaces
 - More opportunities for play through networks of playgrounds and adventure parks
 - Securing public safety
 - Better access to education
 - Improved access to sporting facilities and cultural activities
 - Supporting facilities for civic and faith participation
 - Youth organisations and activity centres for children, families and older people
 - Independent living opportunities enhanced

Specific challenges

- Precarity 'Life worlds characterised by uncertainty and insecurity' (Louise Waite)
- Spatial contraction the 'hikkokomari' effect
- Limits to individual agency
- Making the connections
- Public/private divide 'green gentrification'
- City/nation power tension



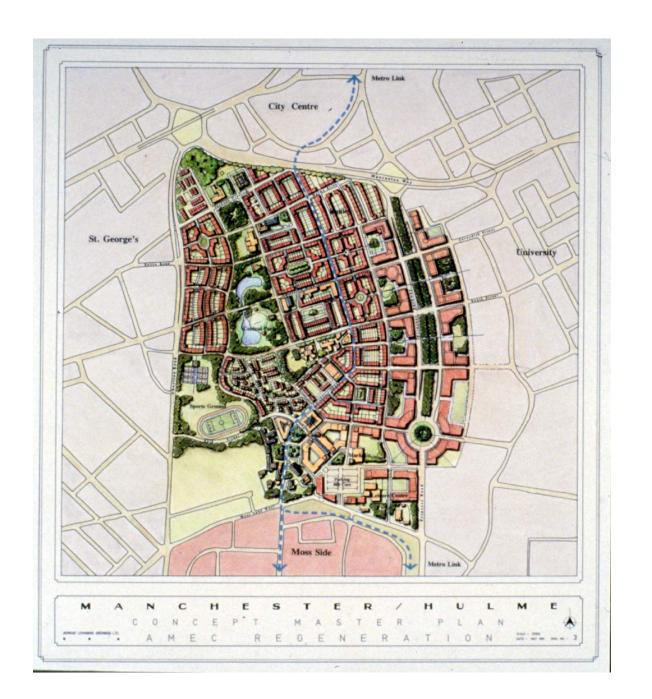






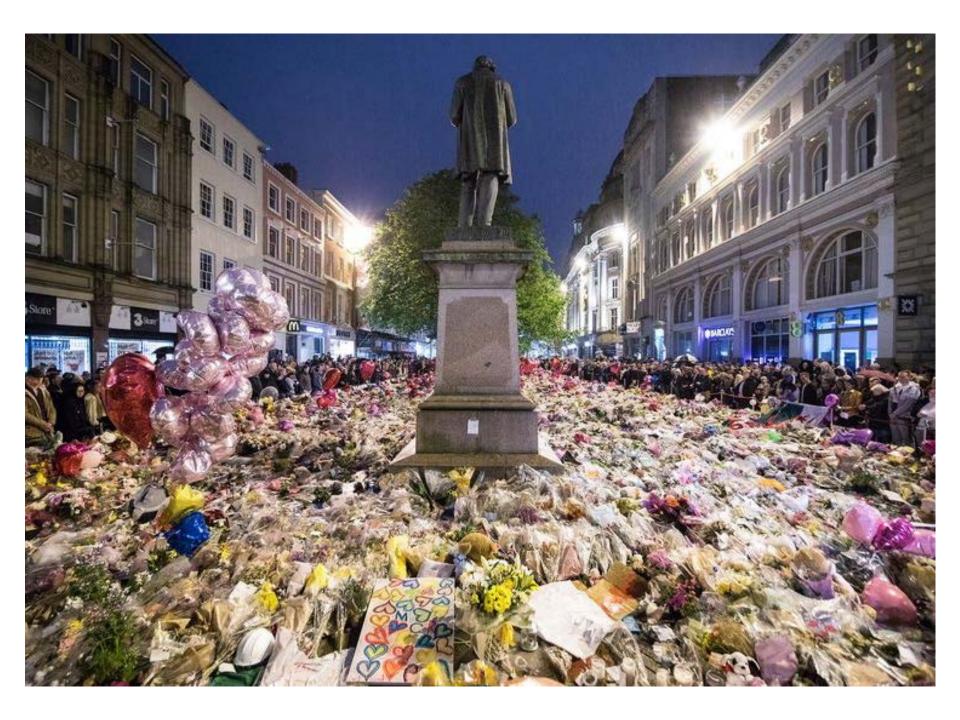












'Let cities, the most networked and interconnected of all our political associations, defined above all by collaboration and pragmatism, by creativity and multi-culture, do what states cannot.'

(Benjamin Barber)

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GREATER MANCHESTER DOING THINGS DIFFERENTLY



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