

In the face of the COVID-19 crisis NHS staff and hospitals as organisations will need to show leadership across levels – individually and collectively.

## THE SCIENCE

Based on decades of research studying critical incidents and crises and their impact on individuals and organisations across sectors we have identified several important issues that can support sustainable leadership. These include:

- **New places for leading create emplaced leadership** – events where initiatives thrive and action choices make the difference beyond what has been anticipated.
- **Inconsistencies and discrepancies** – invite learning leadership, high agility organizing and institutional reflexivity – organisation-wide learning.
- **CORE Intelligence** – places the common good and human dignity as the ‘golden mean’ and what impactful leading achieves.
- **Sustainable Leadership** promotes an ecological response – trusting the process that many stakeholders contribute in creating and sustaining due to the unity in their dignity.

Antonacopoulou, E.P. (2018) Sensuous Learning: What is it and why does it matter in addressing the Ineptitude in Professional Practice. In E.P. Antonacopoulou and S.S. Taylor, (Eds) *Sensuous Learning for Practical Judgment in Professional Practice: Volume 1: Arts-based Methods*. London: 13-44. Palgrave Macmillan

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