

1 **Title:** Integrated Management Strategy Evaluation based on Risk Assessment

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13  
14 **Abstract**

15 This study presents a comprehensive generic framework that provides guidance for the identification  
16 and selection of consistently defined environmental management measures and allows an evaluation of  
17 these measures to achieve policy objectives through their reduction of risk of impact to the marine  
18 ecosystem. This framework consists of two interlinked aspects of a measure, i.e. the “Focus” and the  
19 “Type”. The “Focus” is determined by the part of the impact chain (Driver-Pressure-State) the  
20 measure is supposed to mitigate or counteract. The “Type” represents the physical measure itself in  
21 terms of how it affects the impact chain directly; we distinguish Spatio-temporal distribution controls,  
22 Input and Output controls, Remediation and Restoration measures. The performance of these measures  
23 in terms of their reduction in risk of adverse impacts was assessed based on an explicit consideration  
24 of three time horizons: past, present and future. Application of the framework in an Integrated  
25 Management Strategy Evaluation of a suite of measures, shows that depending on the time horizon,  
26 different measures perform best. “Past” points to measures targeting persistent pressures (e.g. marine  
27 litter) from past activities. “Present” favours measures targeting a driver (e.g. fisheries) that has a high  
28 likelihood of causing adverse impacts. “Future” involves impacts that both have a high likelihood of  
29 an adverse impact, as well as a long time to return to pre-impacted condition after the implementation  
30 of appropriate management, e.g. those caused by permanent infrastructure or persistent pressures such  
31 as marine litter or specific types of pollution.

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33 **Key words**

34 DPSIR; Ecosystem-based management; Spatio-temporal distribution controls; Remediation;  
35 Restoration; Marine Strategy Framework Directive

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## **1 Introduction**

All marine ecosystems are impacted by human activities (e.g. Glover & Smith 2003; POC 2003; Halpern et al. 2008) and in many cases, the exploitation of resources is occurring at an unsustainable rate resulting in a deteriorated ecosystem. Impacts are caused by the multitude of sectors in operation to exploit a wide range of habitats and species (ecosystem components), thereby forming a complex network of interactions (Leslie and McLeod, 2007; Liu et al., 2007; Knights et al., 2013) that may cause harm to the environment (Levin et al., 2009; Goodsir, submitted). This has left current sectoral approaches to the management of marine and coastal resources incapable of conserving the marine ecosystem and exploitation rates remaining unsustainable (Smith et al., 2007). A widely promoted solution is an ecosystem approach to management or ecosystem-based management (EBM) (Airoldi & Beck, 2007; EC, 2008; Halpern et al. 2008); a concept in which the network of impacts is identified and managed. However, the number of impacts can make the identification and management of detrimental pathways difficult (Bottrill et al., 2008; but see Knights et al., 2013) and presents a major challenge to resource managers in transforming the ecosystem approach from a concept into an operational framework (Leslie and McLeod, 2007). This challenge can be addressed by the development of a comprehensive generic framework for integrated decision-making on the exploitation of marine resources.

The effective management of human impacts requires that the pathways through which activities cause harm are identified (Fletcher et al., 2010; Leslie and McLeod, 2007). Linkage-based frameworks (e.g. DPSIR) have been developed for marine and terrestrial environments (Elliott, 2002; Holman et al., 2005; La Jeunesse et al., 2003; Odermatt, 2004; Scheren et al., 2004), adopting a causal-chain approach to infer pressure-state relationships between human activities and ecosystem state (Rounsevell et al. 2010). The number of potential links between sectors and the state of the ecosystem (Airoldi and Beck, 2007; Knights et al., 2013) can increase the difficulty of decision-making, especially when time is limited (Haynes, 2009). In support, several frameworks for formal decision-making are available (Jeffrey, 1983; Jeffrey, 1992; Resnik, 1987) with risk assessment in particular providing a flexible, problem-solving approach that is capable of linking the relationship between human activities and the environment supporting the decision-making needs of environmental managers (Hope, 2006). Risk assessment in general describes the likelihood and consequences of an event. In the context of EBM, it evaluates the degree to which human activities interfere with the achievement of management objectives that are related to particular ecological characteristics

74 (Samhuri and Levin, 2012) and is increasingly seen as a way to integrate science, policy and  
75 management (CENR, 1999).

76

77 To date, risk assessment has been used to assess a wide range of environmental issues. Early efforts  
78 addressed a single ecosystem component and considered few threats (e.g. Francis, 1992), followed by  
79 more comprehensive frameworks that were developed for species (e.g. Kappel, 2005; Samhuri and  
80 Levin, 2012) or features (e.g. Zacharias and Gregr, 2005; Halpern et al., 2007). In none of these cases  
81 was a specific link to existing environmental policy made. But in perhaps the most extensive  
82 framework to date, Driver-Pressure-State combinations for entire ecosystems were developed  
83 (Robinson et al. 2013; Knights et al. submitted) and these combinations (which were referred to as  
84 “impact chains”) were explicitly linked to existing policy objectives, namely the Marine Strategy  
85 Framework Directive (MSFD) and its qualitative descriptors of good environmental status (GES) (EC,  
86 2008a). Assessing the risk to an ecosystem from a particular impact chain can be done using  
87 quantitative approaches (e.g. Francis, 1992; Samhuri and Levin, 2012) or qualitative approaches (e.g.  
88 Breen et al., 2012; Fletcher, 2005; Fletcher et al., 2010). Ecological risk assessments (e.g. Fletcher,  
89 2005; Campbell and Gallagher, 2007; Astles et al., 2006) tend to be based on a likelihood-  
90 consequence approach for estimating the risk of a rare or unpredictable event (i.e. calamities)  
91 (Williams et al., 2011). However, when an assessment of on-going (current) pressure is needed (i.e.,  
92 normal operations, where the likelihood equals 100%), then an exposure-effect analysis is more  
93 suitable (Smith et al., 2007) using qualitative descriptors such as habitat resistance and resilience to  
94 assess the vulnerability of habitats (Bax and Williams, 2001) and more recently, assess the potential  
95 for EBM at a sub-regional scale (Samhuri and Levin, 2012).

96

97 Building on the vulnerability measures of Halpern et al (2007), Robinson et al. (2013) conducted a  
98 qualitative pressure assessment that assesses the threat from different driver-pressure (impact chain)  
99 combinations to the state of the ecosystem components of European regional seas. From this, Knights  
100 et al (Submitted) used an exposure-effect analysis with five criteria to assess risk which can be  
101 interpreted as the likelihood or degree to which human activities interfere with the achievement of  
102 policy objectives. Each impact chain contributes to this risk and aggregation across the impact chains  
103 that involve a particular Driver, Pressure or State (D-P-S) component allows estimation of the  
104 proportion of risk that any D-P-S component or combination(s) is responsible for. This, in turn, allows  
105 for an evaluation of how risk will decrease over time once management on one or more of these  
106 components/combinations is implemented.

107

108 The logical next step towards achieving policy objectives is the choice of appropriate ecosystem-based  
109 management (EBM) measures to mitigate those risks affecting these objectives (Samhuri and Levin,  
110 2012). To that end we developed a comprehensive framework for integrated Management Strategy

111 Evaluations (iMSE) framework that links directly to the risk assessment approach described (e.g.  
112 Halpern et al., 2007; Knights et al., submitted), providing guidance for the identification and selection  
113 of consistently defined measures, and also allowing an evaluation of the effectiveness of these  
114 measures through their reduction of risk. For this, the effectiveness of a management measure depends  
115 on both (a) the number of impact chain(s) it targets; (b) the weighting of the chains based on the five  
116 risk criteria; and (c) the likelihood the measure can reduce the impact of these chains. Measures that  
117 target a selection of impact chains that together contribute a high proportion of the risk to the  
118 ecosystem being assessed are likely to be most effective.

119

## 120 **2 Material and methods**

121

### 122 **2.1 Summary of risk assessment approach**

123 This framework for the identification, selection and evaluation of management measures (MMs) is  
124 based on the most extensive risk assessment approach to date consisting of Driver-Pressure-State  
125 combinations (so-called “impact chains”) that each contribute to the risk of not achieving policy  
126 objectives (Knights et al., submitted). Risk is determined based on scores given to five criteria. These  
127 are: (1) the spatial (Extent), and (2) temporal (Frequency) overlap of a sector-pressure and ecological  
128 characteristic, which together describe the exposure of the ecological component to a sector-pressure  
129 combination in terms of their spatio-temporal overlap; (3) the Degree of Impact (DoI) of the sector-  
130 pressure on that characteristic describing the severity of the impact where interactions occur; whilst  
131 the potential for recovery after the impact has occurred is described by (4) the Persistence of the  
132 pressure (the number of years before the pressure impact ceases following cessation of the activity  
133 introducing it), and (5) the Resilience of the ecological characteristic (recovery time in years) (see full  
134 details of criteria in Robinson et al., 2013). Based on these criteria, Knights et al. (submitted)  
135 allocated scores and considered two aspects of risk:

- 136 • Impact Risk (IR) = the likelihood of an adverse ecological impact following a sector-pressure  
137 introduction = Extent \* Frequency \* DoI
- 138 • Recovery Lag (RL) = the time it takes for an impacted ecological component to return to pre-  
139 impacted condition after the implementation of a measure = Persistence \* Resilience.

140

### 141 **2.2 Selection of MMs**

142 As MMs tend to either reduce the exposure to a pressure, the severity of impacts where there are  
143 interactions, or actively promote recovery, it is possible to select measures using the five criteria  
144 described above, and thus to target particular aspects of risk in the ecosystem (Table 1). Linked to  
145 these risk assessment criteria, the selection of MMs can then also be guided by two distinct aspects of  
146 a MM: the “Focus” and the “Type” of measure. The “Focus” is determined by the element(s) of the

147 impact chain (i.e. Driver-Pressure-State) that the measure targets. A measure may involve only one  
 148 single element in the impact chain (i.e. Driver, Pressure or State), the combination of two (i.e. Driver-  
 149 Pressure or Pressure-State), or all three making the measure more specific as more elements are  
 150 combined (see first column in Table 1 and examples in Table 2). The “Type” distinguishes six  
 151 categories, loosely based on the measures distinguished in (EC, 2008b), that mitigate or counteract the  
 152 impact of the human activity on the ecosystem directly. Each category links specifically to one of the  
 153 risk criteria (Table 1).

154

155 Table 1. The possible combinations of impact-chain “Focus” and control “Type” of a measure distinguishing three groups of  
 156 generic measures: affecting several impact chains and either exclusively reduce impact risk (red); reduce recovery lag  
 157 (green); or reduce both impact risk and recovery lag (yellow). White cells indicate no possible combination of “Focus” and  
 158 “Type”. The numbers in the cells correspond to the management measures in Table 2.

Focus	Type					
	Spatial distribution controls	Temporal distribution controls	Input control	Output control	Remediation	Restoration
D	1,2		6			
D-P	3			7,8	13	
P	4			9	14	
P-S	4			10	15	
S	5					17,18,19
D-P-S				11,12	16	20
Risk assessment criteria	Extent	Frequency	Degree of Impact		Persistence	Resilience
Aspects of risk	Impact Risk				Recovery Lag	
Time horizon	Present				Past	
	Future					

159

160 The measure types “Spatial distribution controls”, “Temporal distribution controls”, “Input control”  
 161 and “Output control” each (or in combination) mitigate or counteract aspects of Impact Risk. The first  
 162 two involve a reduction of the extent in space and time of the activity and are further considered as a  
 163 single type, i.e. Spatio-temporal distribution controls, because in addition to spatially closed areas, e.g.  
 164 Marine Protected Areas (MPAs) (Browman and Stergiou, 2004), or seasonal closures (Dinmore et al.,  
 165 2003) there are Real Time Closures (RTCs) (Bailey et al., 2010) which are essentially a combination  
 166 of both. The latter two come originally from fisheries management and affect the DoI where “input  
 167 control” applies to capacity (size of the fleet) or effort (fishing activity), and “output control” applies  
 168 to the reduction of the catch itself (FAO, 2003). In this integrated framework, i.e. beyond fisheries  
 169 management, we interpreted input controls as only mitigating the Driver while output controls mitigate

170 the Pressure, possibly in combination with either some Driver or some State component. While the  
171 four types of controls (i.e. spatial distribution, temporal distribution, and input/ output control)  
172 mitigate the risk of potential impact (respectively linked to assessment criteria: Extent, Frequency and  
173 DoI), the mitigation of any already existing impacts occurs through the reduction of the Recovery Lag,  
174 for which we distinguish between the reduction of pressure persistence through “Remediation”  
175 measures, and the increase of the resilience of the state component(s) through “Restoration” measures.  
176

### 177 **2.3 Evaluating effectiveness of MMs**

178 For the evaluation of the effectiveness of MMs, a non-exhaustive list of examples of MMs was  
179 compiled (Table 2) that could reduce risk through the various pathways indicated in Table 1. The  
180 process of identification and selection of possible MMs was based on three groupings of measures (see  
181 colours in Table 1) distinguishing between fairly generic measures (several impact chains) and very  
182 specific measures (involving few impact chains), and either aimed at the reduction of Impact Risk or  
183 Recovery Lag. The aim was to select examples that together covered most of the boxes shown in  
184 Table 1, so that the utility of the approach in evaluating effectiveness could be explored fully.  
185

186 For the evaluation of the effectiveness of measures we assumed a full implementation of the measure  
187 (i.e. a 100% reduction of the risk criteria linked to the type of measure). For example, if the MM  
188 covered a ban on littering (not specified to any sector), then any impact chain that contained Marine  
189 Litter as pressure would be removed and the reduction in risk (across the whole ecosystem) associated  
190 with this is calculated to express the effectiveness of the MM. Using the two different risk aspects  
191 mentioned earlier, i.e. Impact Risk and Recovery Lag, we considered it relevant to assess the  
192 effectiveness of MMs against three time horizons:

- 193 • “Past” - aimed at recovery of already affected ecosystems as reflected by the Recovery Lag  
194 (RL) score,
- 195 • “Present” – aimed at reducing the likelihood of an adverse ecological impact from current  
196 activities as reflected by the Impact Risk (IR) score, while
- 197 • “Future” – aimed at reducing the likelihood of impacts, specifically those that require a long  
198 time to recover from. This is reflected by Total Risk (TR) which is the product of RL and IR.

199 These “Time Horizon” perspectives were used in the process of identification and selection of possible  
200 management measures, as well as the subsequent evaluation of these measures.  
201

## 202 **3 Results**

203 The results show (1) the application of our framework incorporating the European risk assessment data  
204 to guide the identification and selection of MMs for the North East Atlantic (NEA) region, followed

205 by (2) an evaluation of the effectiveness of measures in reducing risk to the ecosystem across three  
206 management time horizons.

207

### 208 **3.1 Identification and selection of MMs**

209 The identification and selection of MMs was approached differently for each of the three (color coded)  
210 groups of generic measures identified in Table 1. As the type of measures intended to mitigate the IR  
211 mostly involve a focus on Driver and/or Pressure, the selection of these measures can be guided by  
212 information such as represented in Figure 1. This shows that for the NEA, fishing is by far the most  
213 important driver (37% across all pressures), and selective extraction of species (33% across all drivers)  
214 the main pressure, the combination contributing 26% to IR, making these the most likely candidates  
215 (separately or in combination) for MMs aimed at mitigating IR. Other important drivers are shipping  
216 (11%) and tourism/recreation (9%) while marine litter and the introduction of synthetics are the next  
217 important pressures each contributing 11% to IR.

218

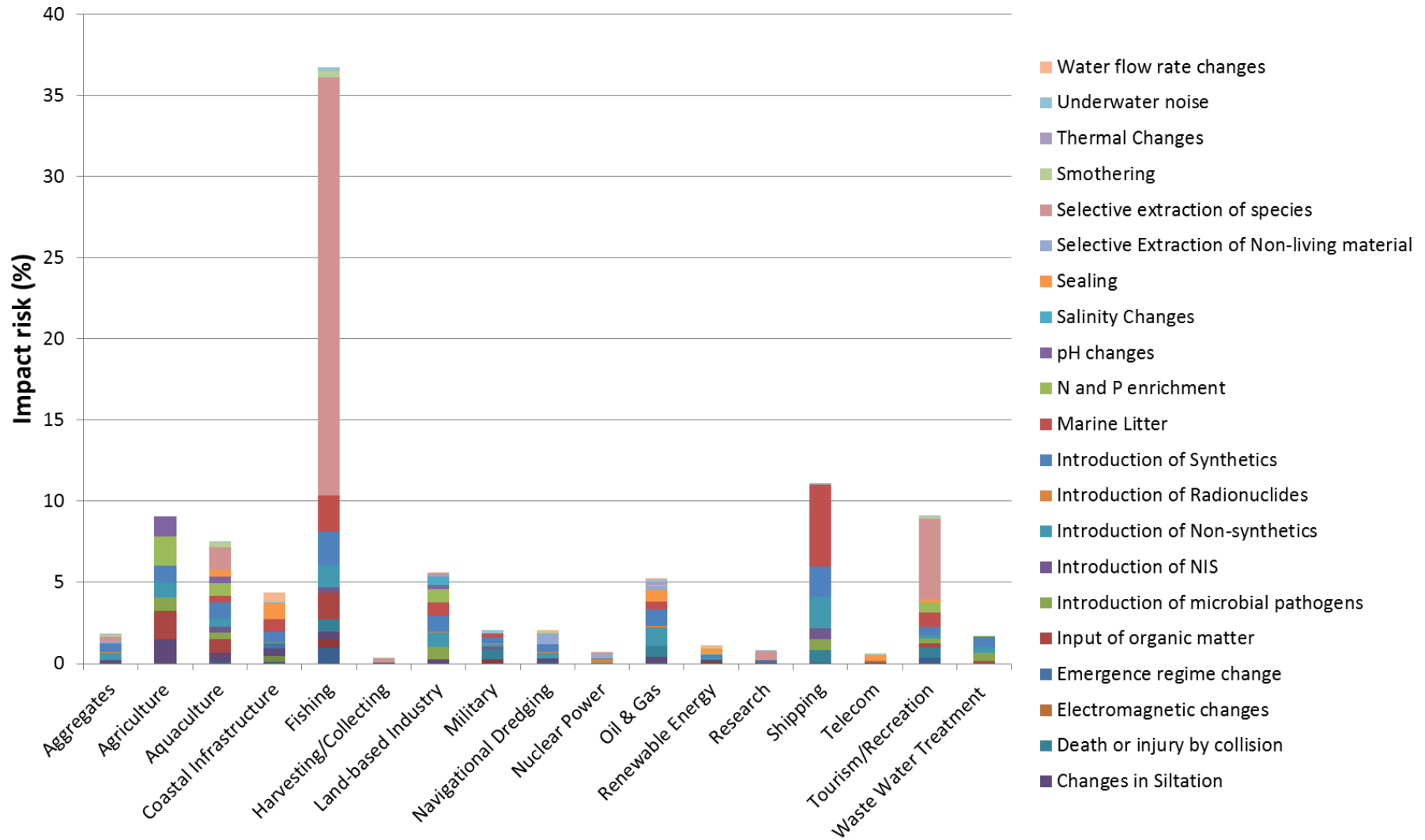
219 The type of measures intended to reduce the RL mostly involve a focus on Pressure and/or State (see  
220 Table 1, Figure 2). The four least resilient ecosystem components, i.e. fish (demersal and pelagic),  
221 marine mammals, and seabirds contribute to 88% (across all pressures) of the RL while the five most  
222 persistent pressures, i.e. sealing, marine litter, introduction of synthetics, introduction of non-  
223 synthetics, introduction of radionuclides, contribute to 81% (across all components) of the RL. For  
224 more specific measures (i.e. focus on P-S rather than P or S) any combination of these pressures and  
225 ecosystem components can be considered. Each combination contributes to approximately 3-4% of the  
226 RL.

227

228 The third group to guide the identification and selection of measures involves very specific measures  
229 (i.e. focus on specific D-P-S combination), which depending on the choice of the type of management  
230 measures, may reduce the IR (i.e. any of the control types), RL (i.e. Remediation, Restoration) or TR  
231 (all control types). When individual impact chains are ordered according to their contribution to the  
232 overall IR, RL or TR (Figure 3) we find that notably for IR and TR there are a few, but different,  
233 individual impact chains that contribute disproportionately (i.e. furthest to the left with a relative  
234 contribution to risk  $> 1$ ), and thus should be targeted by specific management measures. For IR, it is  
235 fishing affecting demersal, pelagic and deep sea fish as well as the sublittoral sediment habitat through  
236 the pressure biological extraction. These four individual chains together contribute more than 22% to  
237 the total IR. In contrast, for TR marine litter from shipping affecting the least resilient ecosystem  
238 components (i.e. seabirds, marine mammals and fish) emerges as the main contributors causing close  
239 to 10% of the TR. The driver coastal infrastructure is affecting the littoral habitats (both sediment and

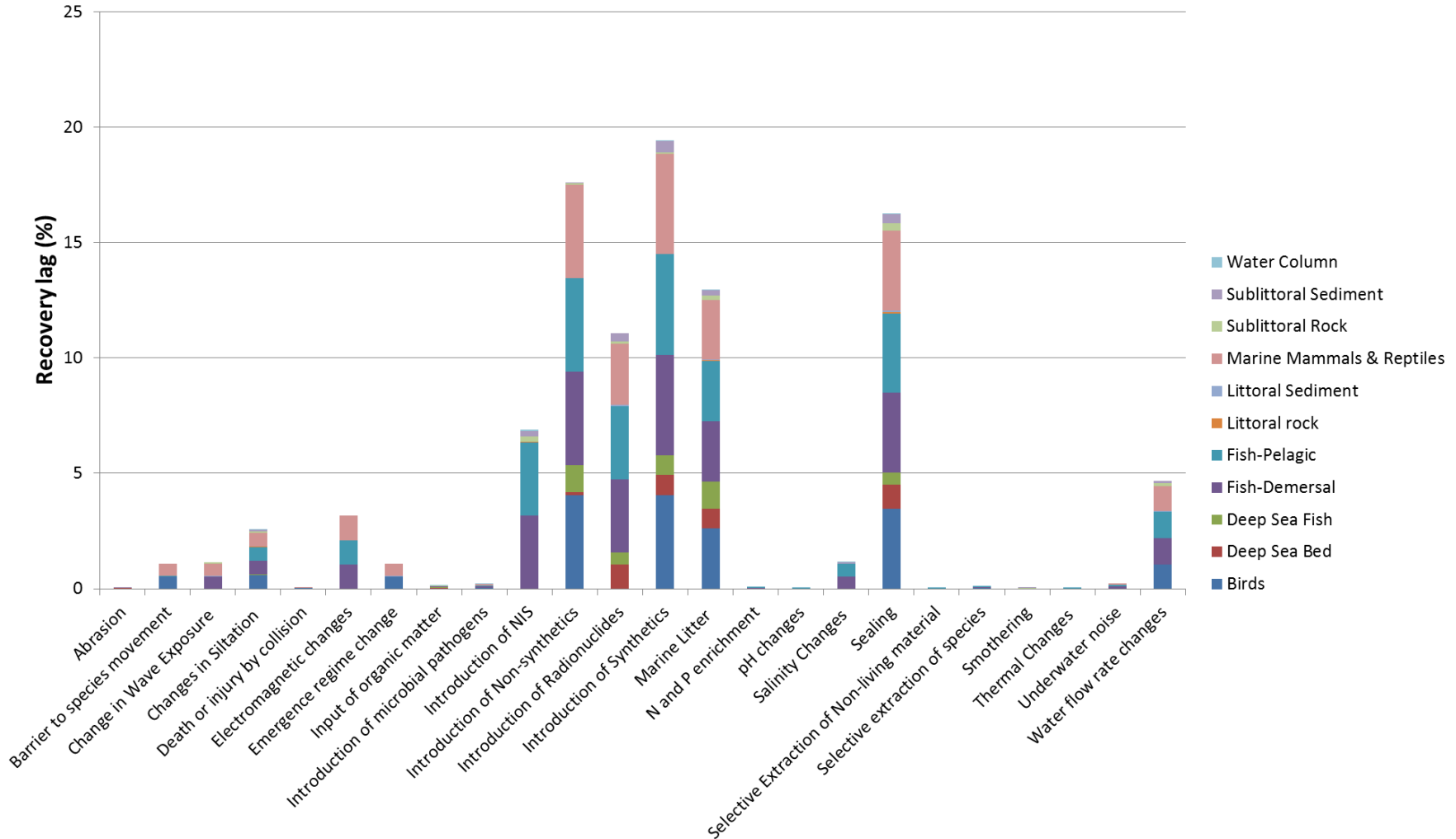
240 rock) through sealing as well as some other pressures. The pressure marine litter is caused mainly by  
241 shipping and fisheries and affects all ecosystem components.





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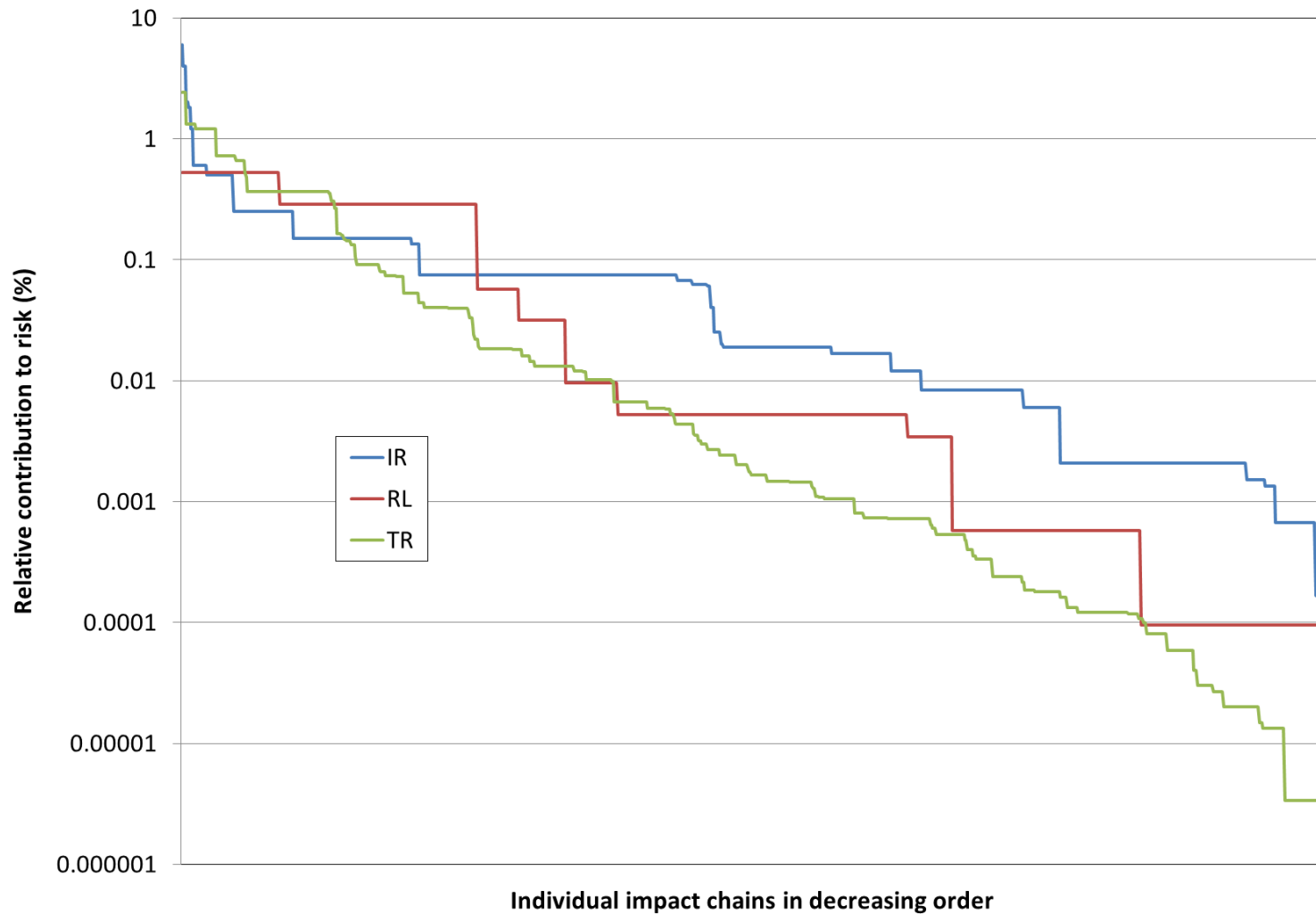
Figure 1. Impact Risk per Driver-Pressure combination expressed as the % contribution to the total risk of an adverse impact.



245

246 Figure 2. Recovery Lag per Pressure – State combination expressed as the % contribution to the total time it takes for the impacted ecological components to return to pre-impacted condition

247 after the introduction of the pressures has stopped.



248

249

250 Figure 3. Relative contribution to Total Risk (TR) and the two aspects (IR=Impact Risk, RP=Recovery Potential) that determine TR by each individual impact chain arranged in decreasing order.

251 Note the logarithmic scale of the y-axis.

### 252 3.2 Effectiveness of MMs at reducing risk over three time horizons

253 Guided by the above results, we selected a non-exhaustive suite of 20 potential management measures  
254 (Table 2) and calculated the reduction in IR, RL and TR the full implementation of these measures  
255 would achieve. We phrased the measures 1-3 as “Spatio-temporal closures/restrictions...” in line with  
256 our assertion that often measures contain both spatial and temporal dimensions. In this assessment  
257 MMs 1 and 2 are conventional fisheries management measures but here considered in an EBM context  
258 where not only more pressures are considered than the commonly used “biological extraction of  
259 species” (i.e. catch) but also other components of ecosystem state than fish. The distinction between  
260 MMs 1 and 2 lies not only in the subset of fish they target (i.e. respectively pelagic versus demersal)  
261 but also in that the demersal fishery impacts the seafloor habitats through physical disturbance (i.e.  
262 abrasion, smothering and changes in siltation). Other pressures, such as marine litter and underwater  
263 noise apply to both fisheries. Because the MMs 1 and 2 are assumed to involve a spatio-temporal  
264 closure for the fishing vessels belonging to a specific metier (i.e. demersal or pelagic), we consider  
265 these MMs as focussed on the Driver only. However, in Table 2 we used the selection of the State  
266 components, pelagic fish and demersal fish, to focus on the appropriate fishing metiers.

267  
268 MMs 4 and 5 are explicitly spatial but this should not imply that measures with also a temporal  
269 component can be conceived for those cells in table 1. No Take zones, or totally closed areas  
270 (Horwood et al., 1998), can be defined as marine areas in which the extraction of living and non-living  
271 resources is permanently prohibited, except as necessary for monitoring or research to evaluate  
272 effectiveness (NRC, 2001, cited by Jones, 2006). Although this measure can be introduced to reduce  
273 the risk for a specific ecosystem component (Focus=P-S), it could also be introduced to protect all  
274 components in that area (Focus = P). Based on this definition, the measure affects all impact chains  
275 that include the pressures ‘selective extraction of non-living resources’ or ‘selective extraction of  
276 species’; and are not related to the driver ‘research’. Although in some cases the focus could include  
277 specific components of State, all ecosystem components were included in this assessment.

278 MMs 8, 9 and 13-15 all involve marine litter but the % risk reduction achieved varies considerably  
279 because of the difference in focus of the measures. MM 9 is the least specific and therefore results in  
280 the largest potential reduction. Even though MM 8 and MM 13 both involve the mitigation of effects  
281 of marine litter from fisheries we distinguished between MM 8 which involves all litter and MM 13  
282 mitigating only the effects of “ghost-fishing”, here assumed to affect fish only. MM 14 will only  
283 remove marine litter from fishable habitats while MM 15 was assumed to affect only the littoral  
284 habitats and the ecosystem components that inhabit the intertidal zone.

285  
286 Table 2 shows that management measures cause different reductions in the three aspects of risk which  
287 correspond to the three time horizons for management we considered. From a “Present” perspective,

288 Table 2. Non-exhaustive list of potential management measures, the number of impact chains affected and the maximum  
 289 potential reduction that can be achieved if the measures are fully implemented and effective. The numbers correspond to  
 290 those in Table 1. RL=Recovery Lag, IR=Impact Risk and TR=Total Risk.

Nr.	Management measure	Focus	# Impact Chains	Potential reduction (%)		
				RL	IR	TR
1	Spatio-temporal closures of the pelagic fishery	D (Fisheries) P (All pressures except those disturbing the seabed) S (Not demersal and deep sea fish and habitat)	41	0	21	9
2	Spatio-temporal closures of the demersal fishery	D (Fisheries) P (All pressures specifically related to this type of fishery) S (Not pelagic and deep sea fish and habitat)	47	0	22	9
3	Spatio-temporal restrictions to the discharge of ballast water	D (Shipping, Military) P (Non-indigenous species)	14	0	1	3
4	No take zone(s)	P (Selective extraction of species and non-living resources) S (may be applied, e.g. a specific seafloor habitat but was not in this assessment)	36	0	21	1
5	Closed areas for deepwater coral or seamounts	S (Deep sea bed)	28	0	3	6
6	Decommissioning fishing vessels	D (Fisheries)	76	0	37	18
7	System for identification of oil spills from offshore installations	D (Oil & Gas) P (Non-synthetic compounds)	10	0	1	2
8	Biodegradable fishing gear	D (Fisheries) P (Marine Litter)	11	0	2	6
9	Ban on littering	P (Marine Litter)	76	0	11	27
10	Fish guide	P (Selective extraction of species) S (Fish)	11	0	19	2
11	MSC	D (Fisheries) P (Selective extraction of species)	10	0	26	2
12	TAC/Quota	D (Fisheries) P (Selective extraction of species) S (Fish)	3	0	14	1
13	Retrieval of lost or abandoned fishing gear	D (Fisheries) P (Marine Litter) S (Fish)	3	1	0	4
14	Collection of fished litter	P (Marine Litter)	44	0	0	1

	(fishing for litter scheme)	S (Sub-littoral habitats and water column)				
15	Additional beach cleaning	P (Marine Litter) S (Seabirds, Mammals, Littoral habitats)	30	5	0	9
16	Cleaning pollution from offshore drilling operations, e.g. drilling muds and cuttings	D (Oil & Gas) P (Synthetic and Non-synthetic compounds) S (Excluding deep sea)	17	2	0	3
17	Breeding program Seabirds	S (Seabirds)	79	17	0	12
18	Breeding program Fish	S (Demersal fish)	130	25	0	29
19	Breeding program Marine mammals	S (Marine mammals)	110	22	0	16
20	Optimise shape burrow pits for ecological development	D (Aggregates) P (Abrasion, Selective extraction of non-living resources) S (Sediment habitats but not deep sea)	4	0	0	0

291

292

293 we only consider measures that affect the likelihood of current activities to cause an adverse impact  
 294 (MMs 1-12 where RL is not affected) and do not consider the remaining management measures (MMs  
 295 13-20 where IR is not affected), which are specifically intended to reduce existing adverse impacts and  
 296 hence only relevant for the “Past” perspective. All management measures are relevant for the “Future”  
 297 perspective for which TR applies.

298

299 The “Past” perspective (RL column in Table 2) shows that the most effective (and very generic)  
 300 Restoration measure (MM 18) targeting the most impacted ecosystem component (i.e. demersal fish)  
 301 performs better in terms of a reduction of the RL than the best (and relatively specific) Remediation  
 302 measure (MM 15) targeting the 4<sup>th</sup> important pressure (i.e. Marine litter).

303

304 The “Present” perspective (IR column in Table 2) shows that measures targeting what is currently the  
 305 main driver causing adverse impacts (i.e. fisheries) either through a Spatio-temporal closure (MM 2),  
 306 Input control (MM 6) or Output Control (MM11) cause the largest reductions in IR and that there is a  
 307 weak relationship between the performance of the measures and the number of impact chains targeted  
 308 by the measure.

309

310 The “Future” perspective (TR column in Table 2) shows that an Output control (MM 9) on a relatively  
 311 persistent pressure (i.e. marine litter) performs almost equally well as a very extensive Restoration  
 312 measure (MM 18) on a fairly resilient ecosystem component affected by many different drivers.

313

#### 314 **4 Discussion**

315 This framework shows how EBM can be developed for the NEA based on the type of risk assessments  
316 available for this region as well as the other European MSFD regions. The results illustrate two phases  
317 in the EBM process: 1) identification/selection and 2) evaluation of management measures.

318  
319 Table 1 combined with Figures 1-3 are mostly relevant for the first phase where the table helps to  
320 identify the measures while the figures are examples of how the information from the risk assessment  
321 can be used to select potential measures. Following the three “Time Horizon” perspectives, the figures  
322 revealed that the main adverse impacts from “Past” activities come from persistent pressures such as  
323 the introduction of (non-)synthetics, radionuclides or non-indigenous species, marine litter and sealing.  
324 A “Present” management perspective would focus on the potentially large adverse impacts of current  
325 fishing practices which, however, can be mitigated in the relatively short term. A “Future” perspective  
326 could focus the decision-makers on a few impact chains involving widespread activities such as  
327 shipping or fishing causing persistent pressures (e.g. marine litter or non-indigenous species) that  
328 affect ecosystem components that require long recovery times (e.g. marine mammals, birds) which are  
329 likely to cause persistent adverse impacts with high likelihood.

330  
331 For the second phase where the management measures were evaluated, we assumed the measure to be  
332 100% effective (i.e. full implementation and compliance) of each measure, e.g. spatial distribution  
333 control aimed at a specific driver effectively results in a closure of 100% of the area covered by that  
334 driver thereby effectively reducing the likelihood of any impact through all relevant impact chains of  
335 that driver to 0. Similarly we assumed that restoration of a specific ecosystem component resulted in  
336 the complete recovery to pre-impact levels of that ecosystem component. While we acknowledge that  
337 in reality it is probably not feasible to ever achieve such goals, it is considered appropriate for the  
338 purpose of this exercise because 100% effectiveness results in higher reductions (i.e. ten-fold  
339 compared to a more realistic 10% effectiveness) while giving the same relative performance of the  
340 measures, both qualitatively (i.e. the same measure will always come out best) as well as  
341 quantitatively (i.e. the degree to which one measure outperforms the other).

342  
343 The evaluation of the management measures can be based on both a qualitative (i.e. based on ranked  
344 order) and quantitative (based on % potential reduction of risk) perspective of the relative performance  
345 of the measures but there are several reasons why this framework should only be used for a qualitative  
346 evaluation. Firstly, even though TR and its two aspects (IR and RL) are based on criteria that represent  
347 real-world characteristics, the way these characteristics are assessed (Robinson et al, 2013) and how  
348 subsequently the achieved reduction in the criteria and thus (aspects of) risk are calculated prevent any  
349 simple (i.e. linear) relationship to real-world characteristics of anthropogenic pressure (e.g. fishing  
350 intensity, or quantity of some contaminant) or ecosystem state (e.g. the abundance of a species or

351 quality of a habitat) that would determine the true relative performance of these measures. Secondly,  
352 ultimately the selection of management measures is not only based on their performance to improve  
353 ecosystem state but also on various socio-economic considerations. These determine the potential  
354 reduction the measure can achieve as well as the likelihood this is actually achieved. In this  
355 framework, a reduction in any of the criteria that determine IR, RL and thus TR would give the same  
356 reduction in that aspect of risk and can therefore be implemented interchangeably. In this framework it  
357 makes no difference if a Temporal distribution- (Reducing Extent), Spatial distribution- (Reducing  
358 Frequency), Input- or Output control (Reducing DoI) is implemented as they all reduce IR (of those  
359 impact chains targeted by the Focus-part of the measure) with the same level of effectiveness.  
360 Similarly for Remediation and Restoration in relation to RL. In reality, however, the selection of a  
361 measure, determined by “Type” and “Focus”, will be mostly decided based on socio-economic and  
362 institutional considerations (Knights et al. 2014) resulting in a very different level of effectiveness for  
363 each of those criteria (linked to “Type”) and thus different reductions of IR, RL or TR.

364  
365 In this framework the “Type” only determines which aspect of TR (i.e. IR or RL) is reduced and the  
366 choice is largely determined by the “Time horizon” perspective, while the “Focus” is strongly linked  
367 to (aspects of) risk through the observed relationship between the number of impact chains targeted  
368 and the reduction of (those aspects of) risk.

369  
370 While each measure “Type” is directly linked to a risk assessment criterion such that it is obvious how  
371 the implementation of the measure reduces the criterion (e.g. Spatial distribution controls reduce the  
372 Extent of the overlap), this is less clear for the Input/Output control measures linked to the DoI. While  
373 in reality the Input/Output control directly relates to the intensity or amount of the activity causing the  
374 pressure, this is not the case in our framework because intensity is not considered in the definition of  
375 DoI (i.e. severity of a single interaction event between the pressure and an ecosystem component,  
376 Robinson et al, 2013). In fisheries management, for example, this implies some output control, e.g.  
377 technical measure, could reduce the DoI (e.g. from acute to chronic, see Robinson et al, 2013) but  
378 others, e.g. Total Allowable Catch (TAC), cannot as it only affects the intensity of the pressure. For  
379 this evaluation we assumed any output control would reduce the DoI but the suitability of this  
380 framework to evaluate input/output control measures would improve if the intensity or amount of (the  
381 activity causing the) pressure was explicitly included in the assessment of severity.

382  
383 The “Type” of measures in this paper include several measures that occur in the MSFD Annex VI  
384 Programmes of Measures, namely “Input controls”, “Output controls”, “Spatial and temporal  
385 distribution controls” and “Mitigation and remediation tools”, where the latter MSFD measure  
386 includes both our restoration and remediation measures. The other potential MSFD measures, i.e.  
387 “Management coordination measures”, “Measures to improve the traceability”, “Economic



388 incentives”, “Communication, stakeholder involvement and raising public awareness”, are essentially  
389 indirect measures that affect our proposed, direct, measures through some (implementation)  
390 mechanism and are therefore not explicitly considered in this framework.

391  
392 In order to include all the measures occurring in the MSFD Annex VI Programmes of Measures, we  
393 can expand our framework into a hierarchy based on existing typologies of measures (ARCADIS,  
394 2012, van Vliet, 1999) that distinguishes between physical measures (identical to our five “Types”),  
395 which may be carried out by any stakeholder (i.e. industry, NGO, policy) and three types of  
396 instruments that are implemented at a governmental level and may initiate these physical measures.  
397 These three types of instruments, i.e. regulatory, economic and social, thus have an indirect effect on  
398 the impact chain insofar as respectively institutional, market-based, or participatory aspects are  
399 involved.

400  
401 Regulatory instruments emerge from the principle that human nature is self-centered/egoistic and  
402 should be controlled by the government (van Vliet, 1999). These instruments directly influence the  
403 behavior of actors by imposing rules that limit or prescribe the actions of the target group (ARCADIS,  
404 2012). Irrespective of the management mechanism employed, all instruments are built on a common  
405 legal basis and require enforcement and control if they are to be successful.

406 Economic instruments may also be used. Their effectiveness is based on the principle that the pursuit  
407 of individual economic self-interest will lead to the optimal benefit for everyone (van Vliet, 1999).  
408 These instruments are defined by the OECD as “fiscal and other economic incentives and  
409 disincentives to incorporate environmental costs and benefits into the budgets of households and  
410 enterprises” (UN, 1997). The common underlying rationale is inspired by the polluter-pays principle  
411 (UN, 1997) and involves a modification of the actors’ behavior through the price of a commodity in  
412 the market such that acceptable levels of pollution, optimum rates of resource use or depletion are  
413 achieved and thus the protection of the environment is ensured. Examples of such instruments are fee-  
414 based systems, subsidies, liability and compensation regimes and trading systems (ARCADIS, 2012).

415 A key feature of social instruments is the participatory nature and the essence of legitimacy lies in the  
416 involvement of stakeholders in decision-making, thereby improving the knowledge system on which  
417 policy making is based and possibly leading to higher compliance rates (van Vliet, 1999). Sectors are  
418 stimulated to take actions based upon their own motivation, often through information (education,  
419 training) or awareness raising campaigns. Good or bad image building and associated perception from  
420 society (e.g. through communication or certification) can provide important incentives to adapt  
421 behavior.

422  
423 Some of the measures considered in our framework do not require the implementation of any  
424 instrument by regional managers to initiate change. For example, many sectors are often in the process

425 of continuous development and application of new technologies (i.e. technical measures for output  
426 control). In addition there are voluntary initiatives of private stakeholders, which can initiate  
427 community action (i.e. remediation measures).

428

429 This typology of MMs was developed to help implement the MSFD (EC, 2008a) and together with our  
430 framework could contribute to EBM as it merges the three pillars of sustainability, i.e. environmental,  
431 economic and social (UN, 2005) with the institutional context. While the framework developed in this  
432 study assesses the performance of the potential MMs in terms of their reduction of the risk of an  
433 adverse ecological impact, and the time it takes to return to pre-impacted conditions after the  
434 implementation of the MM, the final choice of the actual MMs requires an interpretation of the  
435 feasibility of the guidance coming from this type of framework in a real-world context. The  
436 instruments to initiate them should be based on the outcome of this process considered in the  
437 appropriate institutional and socio-economic context.

438

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442

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