

**RECORD OF THE UNIVERSITY OF LIVERPOOL
COUNCIL AWAYDAY MEETING HELD AT
GREENBANK STUDENT VILLAGE
ON 26 SEPTEMBER 2024**

Present:	Carmel Booth, President (Chair); Professor Tim Jones, Vice-Chancellor; Professor Richard Black, Provost and Deputy Vice-Chancellor; Lucy Everest, incoming Chief Operating Officer; Rowan Bradbury, President of the Liverpool Guild of Students; Cilla Ankrah-Lucas (until 2.30pm); Dr Alison Campbell; Dr Mark Carawan; Fiona Cullen; Dr Kashmir Gill; Mark Proctor; Matthew Reed; Hans van Mourik Broekman, Vice-President; Dr Diana Walford; Professor Julia Balogun; Professor Hazel Scott; Professor Thomas Teubner (until 2.30pm); Kieran O’Sullivan; and Othman Ibrahim, Vice-President of the Liverpool Guild of Students.
Apologies:	Barry Flynn and Vanessa Griffiths.
In Attendance:	Professor Tariq Ali, Pro-Vice-Chancellor for Global Engagement and Partnerships; Professor Fiona Beveridge, Executive Pro-Vice-Chancellor for Humanities and Social Sciences; Professor Gavin Brown, Pro-Vice-Chancellor for Education; Nicola Davies, Chief Financial Officer; Professor Anthony Hollander, Pro-Vice-Chancellor for Research and Impact; Professor Louise Kenny, Executive Pro-Vice-Chancellor for Health and Life Sciences; Kevan Ryan, University Secretary and General Counsel/Clerk to Council; and Professor Wiebe van der Hoek, Executive Pro-Vice-Chancellor for Science and Engineering. Sachin Date, co-opted member of the Audit Committee. Paul Fallon, Director of Finance; Phil Hopwood, Director of Strategic Planning; and Emma Leonard, Head of Governance and Deputy Secretary.

1. Welcome

Lucy Everest, Rowan Bradbury and Othman Ibrahim were welcomed as new members of Council.

2. Disclosures of Interest

Members were asked to disclose any interest that could give rise to conflict in relation to any item on the agenda. No such interests were disclosed.

3. President's Introduction

The President welcomed those present and gave an overview of the day.

In accordance with standard practice for Council Away Days, all members of the Senior Leadership Team were in attendance, as was co-opted member of the Audit Committee, Sachin Date.

4. Vice-Chancellor's Update

Members received a presentation from the Vice-Chancellor covering: global rankings; national rankings; National Student Survey results; Knowledge Exchange Framework results; Staff Survey results; financial year 2023/24; research funding 2023/24; home and overseas student admissions Entry 24; Liverpool 2031 updates; external context; and UUK Blueprint.

5. Financial Position – Recovery Plan 2024/25

Members received a presentation from the Vice-Chancellor, Provost and Deputy Vice-Chancellor, and Chief Financial Officer setting out the University's proposed approach to addressing the current financial challenges being faced. The presentation covered: the external context; the Liverpool context; the 2024/25 financial plan; actions to support 2024/25; cash profiling and mitigations; actions to support 2025/26 onwards; 2025/26 new intake early view; and recovery plan – further cost savings development, risks and timeline. The Financial Capacity and Sustainability and Student Recruitment risks were also covered.

Council agreed the key principles and approach outlined, noting that progress would be overseen by the Senior Leadership Team, Finance and Resources Committee and Council.

6. Global Engagement and Partnerships

[The Head of Global Engagement and Partnerships, Christine Bateman, and the three Associate Pro-Vice-Chancellors for Global Engagement and Partnerships – Professor Robert Blackwood (Humanities and Social Sciences), Professor Peter McCormick (Health and Life Sciences) and Professor Alan Marshall (Science and Engineering) – attended for this item.]

Members received a presentation from the Pro-Vice-Chancellor for Global Engagement and Partnerships covering partnerships and reputation, and income generation and diversification (context and drivers, and priority geographies and approach).

Members engaged in breakout groups focussing on the University's approach and focus and what else might be done in the short/medium term for reputational impact.

Paragraph redacted due to commercial interest.

7. Liverpool 2031 Progress Update

Council agreed that this item should be deferred and covered at a session to be arranged for November which would explore current progress against Liverpool 2031 alongside a briefing on league tables.

8. Date of Next Meeting

The next meeting would be held at 9.30am on Thursday 28 November 2024.